

AMERICA'S NEW MAP

Thomas P.M. Barnett

[Thomas P.M. Barnett](#) is a leading geopolitical strategist, NY Times bestselling author of *The Pentagon's New Map*, and co-founder of the [Broad Framing Initiative](#). He has worked in U.S. national security circles since the end of the Cold War. He is known for his work at the United States Naval War College and at the Office of Force Transformation in the Department of Defense under the direction of the late Vice Admiral Arthur K. Cebrowski (U.S. Navy, Ret.) – known as the father of “network-centric warfare.”

As a principal business strategist at [Throughline, Inc.](#), Thomas regularly advises senior leadership around the world, using his current research to help them map new strategies that explore and anticipate our future world. Thomas is currently working with visionary leaders in the financial, energy, agriculture, defense, supply chain, higher education and non-profit sectors. He also serves as lecturer at University of Maryland's Department of Civil and Environmental Engineering.

Thomas' recent work includes:

- Speaking engagements at the [Times of India's Global Business Summit](#), Center for Homeland Defense and Security, Dairy Business Association, Los Alamos National Laboratory, and the National Public Pension Fund Association
- [America's New Map](#), *Restoring Our Global Leadership in an Era of Climate Change and Demographic Collapse*. In Thomas' latest book (published 2023) he starts a new strategic dialogue on how America can re-emerge as a global leader as we navigate the three major shifts of globalization: climate change, shifting demographics and the growing global middle-class.
- [The Broad Framing Initiative](#), in partnership with Throughline, delivers exclusive eight-week sprints that bring visual scenario planning to organizations who want to use Thomas' latest geopolitical research in their future strategic planning.
- Thomas holds a PhD in political science from Harvard University
- Over his career, Thomas has:
 - Authored more than 500 publications
 - Delivered more than 1,000 speeches across all 50 U.S. states and over 50 countries, including his TED Talk, [Let's Rethink America's Military Strategy](#)

Background

After 9/11, Thomas joined Cebrowski's new Office of Force Transformation in the Office of the Secretary of Defense as his Assistant for Strategic Futures. In that capacity, he developed an influential brief on globalization and international security, which later morphed into a New York Times-bestselling book, *The Pentagon's New Map* (2004). Thomas extended his “New Map” series with the volumes *Blueprint for Action* (2005) and *Great Powers* (2009).

Upon leaving government service in 2005, Thomas worked for a series of technology start-ups exploring cognitive artificial intelligence, crowdsourced wargaming and enterprise resilience. He worked for years as a journalist, both as a Contributing Editor at Esquire and a Scripps News syndicated columnist. Thomas was likewise a Visiting Strategist at the Oak Ridge National Laboratory and later a Senior Research Fellow at the Beijing-based Knowfar Institute for Strategic & Defense Studies (KISDS).

Thomas now serves as principal business strategist at Throughline, Inc., where he is focused on visual scenario planning. His current work and thinking about the converging forces of geopolitical security, climate change, technology, supply chain and America's ability to lead are valued by the Throughline's clients: including the U.S. national security community, major U.S. government agencies, multinational corporations and non-profits.